

Preparing for the Program Management Professional (PgMP)[®] Exam - 4 Days

Course 920 Overview

- You Will Learn How To**
- Prepare to pass the PMI[®] PgMP certification examination
 - Integrate the examination blueprint from the PgMP exam specification
 - Navigate the processes and knowledge areas of The Standard for Program Management 2nd Edition
 - Analyze methods essential for PgMP exam success
 - Align your program management experience with PgMP terminology and definitions
 - Identify the steps needed to complete your exam application and meet the required criteria
- Course Benefits** The Project Management Institute's Program Management Professional credential (PgMP) defines the global standard of best practices for program management professionals. As a result of attending this course, you will be equipped with the knowledge and skills to effectively navigate the program management discipline and successfully prepare for the PgMP certification exam.
- Who Should Attend** Those who want to achieve PgMP certification, including program and portfolio managers, experienced project managers and senior executives.
Participants do not need to hold a PMP[®] certification but should be aware of the examination eligibility criteria established by PMI.
- Workshop Course** Through a series of workshops, simulated exams and at-home exercises, you build your skills and reference toolkit to ensure your exam preparedness. Workshops include:
- Taking multiple daily PgMP-style practice exams and cross-referencing answers
 - Matrixing the exam blueprint to *The Standard for Program Management* for each domain
 - Preparing personalized exam study materials to enhance your exam success
 - Tracing benefits management, stakeholder management and program governance across the program life cycle
 - Relating the phases of the program management life cycle to the 47 program management processes

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Course 920 Outline

Navigating The Standard for Program Management

Defining program management and related concepts

- The five process groups and the 12 knowledge areas
- Relating programs, portfolios and projects

The five phases of the program management life cycle

- Conducting preprogram preparations
- Initiating the program
- Setting up the program
- Delivering program benefits
- Closing the project

Defining the Program

Evaluating the program

- Performing a program assessment
- Supporting business analysis functions
- Developing the Benefits Realization Plan

Working with the program team

- Performing a preliminary stakeholder analysis
- Establishing alliances with other departments and organizations
- Evaluating organizational capabilities
- Requesting authorization to proceed

Initiating the Program

Targeting program success

- Establishing program direction by identifying and qualifying the business benefits
- Creating the Program Charter to define high-level program scope, objectives, vision and constraints
- Building and seeking senior management approval for the Program Charter

Detailing the program

- Developing a high-level milestone program plan
- Identifying and assigning program roles and responsibilities
- Dealing with constituent projects within the program
- Defining measurement and success criteria
- Conducting program kickoff meetings with stakeholders

Planning the Program

Defining scope

- Developing a detailed program scope statement
- Creating a program work breakdown structure (PWBS)

Building the program management plan

- Optimizing the baseline program plan
- Defining the Project Management Information System (PMIS)
- Developing subsidiary plans

Executing the Program

Driving program components

- Monitoring program performance
- Chartering constituent projects
- Motivating the program team

Ensuring product quality

- Establishing program consistency
- Capturing program status data
- Executing the appropriate program plans
- Approving closure of completed projects

Controlling the Program

Monitoring and measuring performance

- Analyzing variance of costs, schedule, quality and risks
- Identifying potential corrective actions

Adapting to change

- Managing change
- Addressing program-level issues and risks

Closing the Program

Managing program completion

- Completing a program performance analysis report
- Conducting the stakeholder post-review meeting

Completing component projects

- Closing and archiving projects
- Reporting lessons learned

Application and Eligibility Requirements

- The three steps of the application process
- Defining your relevant experience
- Writing your experience essays
- Your exam preparation strategy